



NASDAQ  
**CCOI**

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## INVESTOR PRESENTATION

# Cautionary Note Regarding Forward-Looking Statements

This presentation includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, which relate to future, not past, events and are subject to risks and uncertainties. The forward-looking statements, which address the Company's expected business and financial performance, among other matters, contain words such as: "will", "expect", "believe", "continue", "optimistic", "should", "ongoing" and other words and terms of similar meaning.

Forward-looking statements by their nature address matters that are, to different degrees, uncertain, such as revenue, subscriber and traffic growth, margins, capital expenditures, sales force headcount and productivity, pricing, financings and return of capital shareholders. Although the Company believes the expectations reflected in such forward-looking statements are based upon reasonable assumptions, it can give no assurance that the expectations will be attained or that any deviation will not be material. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date on which they are made.

Factors that could cause actual results to differ materially from these forward-looking statements, include, but are not limited to, the following: future economic instability in the global economy, which could affect spending on Internet services; the impact of changing foreign exchange rates (in particular the Euro to US dollar and Canadian dollar to US dollar exchange rates) on the translation of the Company's non-US dollar denominated revenues, expenses, assets and liabilities; legal and operational difficulties in new markets; the imposition of a requirement that the Company contribute to the US Universal Service Fund on the basis of the Company's Internet revenue; changes in government policy and/or regulation, including rules regarding data protection, cyber security and net neutrality; increasing competition leading to lower prices for the Company's services; the Company's ability to attract new customers and to increase and maintain the volume of traffic on its network; the ability to maintain the Company's Internet peering arrangements on favorable terms; the Company's reliance on an equipment vendor, Cisco Systems Inc., and the potential for hardware or software problems associated with such equipment; the dependence of the Company's network on the quality and dependability of third-party fiber providers; the Company's ability to retain certain customers that comprise a significant portion of its revenue base; the management of network failures and/or disruptions; and outcomes in litigation.

A further description of these uncertainties and other risks can be found in the Company's Annual Report on Form 10-K for the year ending December 31, 2021, Quarterly Reports on Form 10-Q for the quarters ending June 30, 2022, March 31, 2022 and September 30, 2021 and the Company's other reports filed with the Securities and Exchange Commission. Copies of these filings may be obtained by contacting the Company or by visiting EDGAR on the SEC's website. These or other uncertainties may cause the Company's actual future results to be materially different than those expressed in any forward-looking statements. The Company undertakes no obligation to update or revise any forward-looking statements.

## Non-GAAP Measures

This presentation includes and discusses EBITDA and EBITDA as adjusted, Gross Margin, and EBITDA Margin and EBITDA, as Adjusted Margin which are non-GAAP measures. Management uses these non-GAAP measures to evaluate its business because they believes these measures assist investors and analysts in comparing the Company's performance across reporting periods on a consistent basis by excluding items that management believes are not indicative of the Company's core operating performance. Management believes these metrics are used in the financial community, and these metrics are presented here to enhance understanding of the Company's operating performance. You should not consider these non-GAAP measures as alternatives to Net income, determined in accordance with GAAP, as an indicator of operating performance. Furthermore, these non-GAAP measures are not measurements of financial performance under GAAP, and thus may not be comparable to similarly titled measures of other companies.

EBITDA represents Net income before Income taxes, net interest expense, depreciation and amortization, and equity based compensation expenses. EBITDA, as adjusted, represents EBITDA plus net gains (losses) on asset related transactions. EBITDA margin represents Net income before Income taxes, net interest expense, depreciation and amortization, and equity based compensation expenses, divided by total service revenue. EBITDA, as adjusted, margin represents EBITDA plus net gains (losses) on asset related transactions divided by total service revenue. See the Appendix to this presentation for a reconciliation of these non-GAAP measures to the most directly comparable financial measures calculated and presented in accordance with GAAP.

# company overview

Cogent is a  
leading, global  
provider of  
**Internet  
Access.**

- We operate a global network carrying over 20% of all internet traffic
- We offer high speed internet access to two customer bases:
  - Corporate: 57% of revenues
  - Netcentric: 43% of revenues
- We differentiate and gain share in a commodity business by focusing on price and value
- We have very high operating leverage with substantial network capacity
- We operate in 51 countries in 217 markets

# the on-net corporate opportunity

## Market Players

### Competitors

- AT&T
- Verizon
- Lumen Technologies
- Bell Canada
- Comcast Spectrum

### Location

- 1,825+ Class A MTOBs in city core
- 100+ cities in North America

### Customers

- Located in City Core
- Professional/Financial Services
- Strong Credits

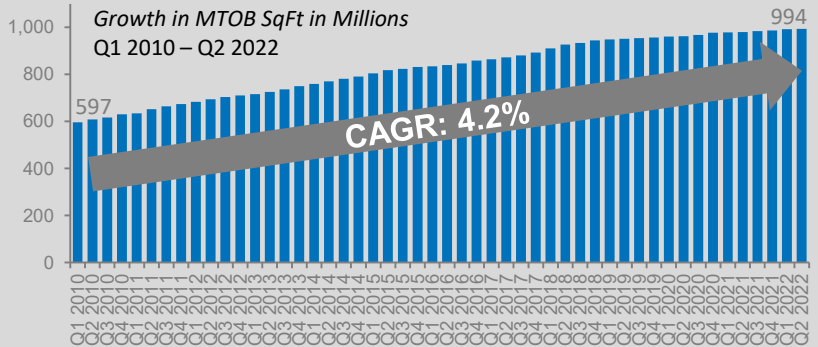
## Cogent Advantages

- Price per connection is relatively equivalent
- Superior reliability: ring architecture; fiber; electronics
- Significant speed advantage: 2.5x to 65.0x
- Faster installation: Avg. installs 13 - 15 days vs 90 days
- Real time monitoring
- Industry leading SLAs

## Growth Opportunity

- Potential market: over 93,000 MTOB tenants
- Favorable trends: Cloud, SaaS, WFH, Virtual Business (Zoom), IoT
- Superior speed, service, uptime, install SLAs
- Cogent wins approximately 40% of all On-Net proposals

## Growing Addressable Market



# the off-net corporate opportunity

## Market Players

### Competitors

- AT&T
- Verizon
- Lumen Technologies
- Bell Canada
- Comcast Spectrum

### Location

- 40+ Million Addresses in North America

### Customers

- Located in suburbs of major metropolitan cities
- Includes industrial, retail and office customers
- Additional locations for existing customers in MTOBs

## Cogent Advantages

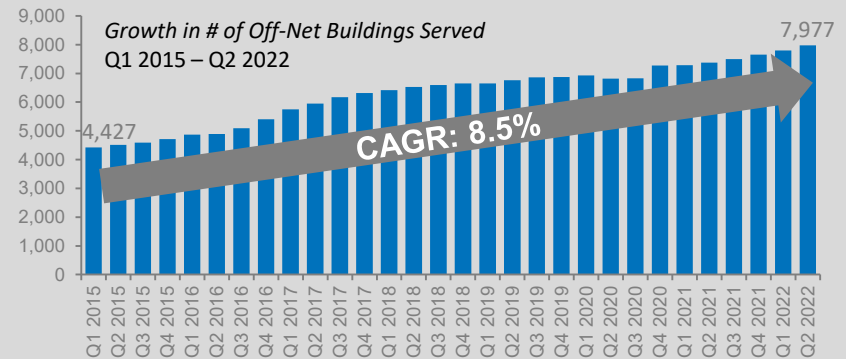
- Price per connection is relatively equivalent
- Truly dedicated, non-oversubscribed bandwidth
- Connected right to the heart of the internet
- Faster installation: Avg. installs 75 days vs 90 days
- Real time monitoring
- Industry leading SLAs

## Growth Opportunity

- Potential market: over 5 million unique business locations
- Favorable trends: Cloud, SaaS, WFH, Virtual Business (Zoom), IoT
- Superior service and install SLAs
- 90% of Cogent's Off-Net customers are also On-Net

### Customers

## Growing Addressable Market



# the netcentric opportunity

## Market Players

Competitors: Primarily global & regional

Global

- Lumen Technologies
- NTT
- Arelion (previously Telia)

Regional

- AT&T
- DT
- Tata
- Verizon

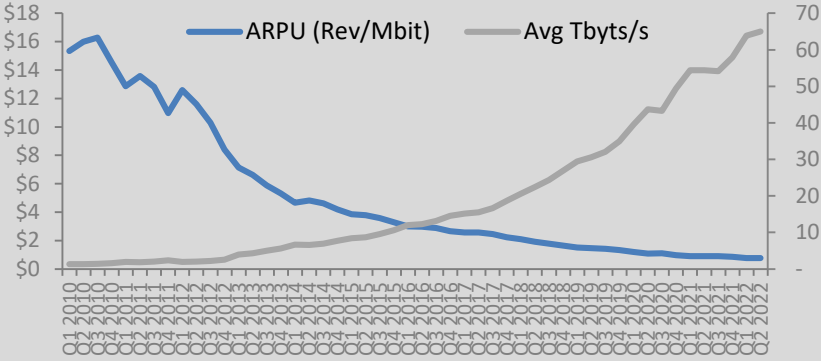
Customers Connect in Data Centers

- CDNs
- Access Networks/ISPs
- Streaming / OTT
- ASPs

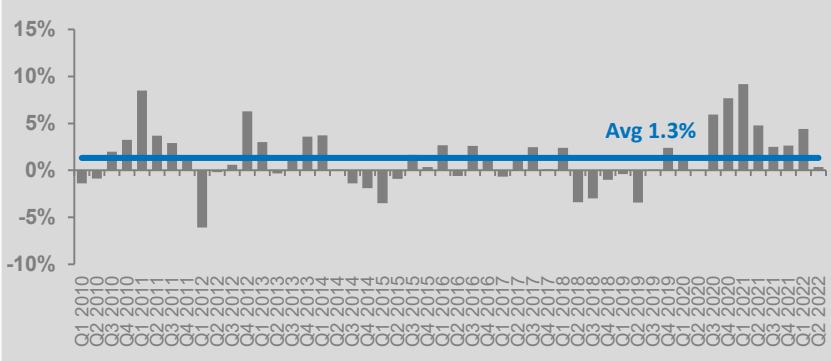
## Market Dynamics

- New applications drive bandwidth
  - File Sharing/Gaming/Video/Streaming
- Product sold on a per Mbps basis from 1 Gbps to 400 Gbps
- Internet connectivity is a pure commodity
  - Speed, connection equivalent
- Cogent prices new services at 50% of market
  - We win on price

## Rapid Growth/Declining \$/bit



## Sequential Revenue Growth



# customer segmentation

## corporate

<b>Connections:</b>	45,103
<b>Revenue Share:</b>	57%
<b>Traffic Share:</b>	4%
<b>Geography:</b>	North America
<b>Clients:</b>	Professional Services (Law Firms, Accounting, Insurance) Financial Services Universities, Schools
<b>Service Locations:</b>	MTOBs
<b>Longevity:</b>	4+ Years: 64% 1+ Years: 91%
<b>Monthly Churn:</b>	1.3%

## netcentric

<b>Connections:</b>	50,674
<b>Revenue Share:</b>	43%
<b>Traffic Share:</b>	96%
<b>Geography:</b>	Global
<b>Clients:</b>	Access Networks - ILECs, Cable, ISPs CDNs Streaming / OTT Online Gamers
<b>Service Locations:</b>	Data Centers
<b>Longevity:</b>	4+ Years: 46% 1+ Years: 83%
<b>Monthly Churn:</b>	0.9%

# large & growing addressable market

Our broad network reach results in a *plentiful addressable market.*

- Corporate services are sold On-Net in MTOBs

	Existing Buildings	Potential Customers in MTOBs*	Existing Connections in MTOBs	Existing Customers in MTOBs	Market %
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On-Net	1,826	93,126	37,313	13,287	14.3%
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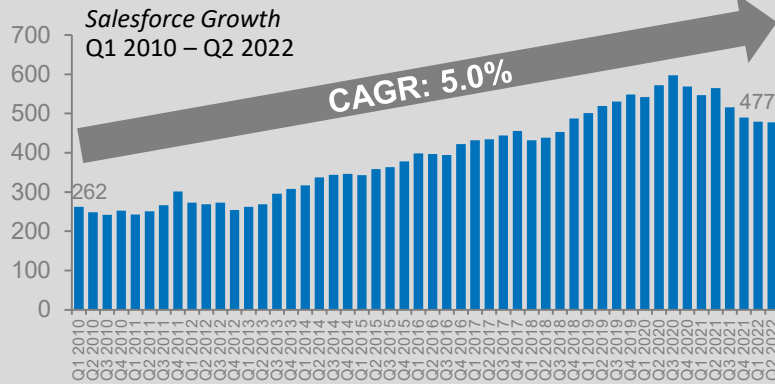
\* Assumes 51 tenants per building

- Cogent is able to sell Off-Net connections in 4MM buildings through over 90 carrier relationships for fiber delivery
- Connectivity is sold to Netcentric customers in 51 countries
  - ‘Content’: CDNs, OTTs/Streamers, Gaming
  - ‘Eyeballs’: 7,685 Access Networks: ISPs, PTTs, Cable, Mobile

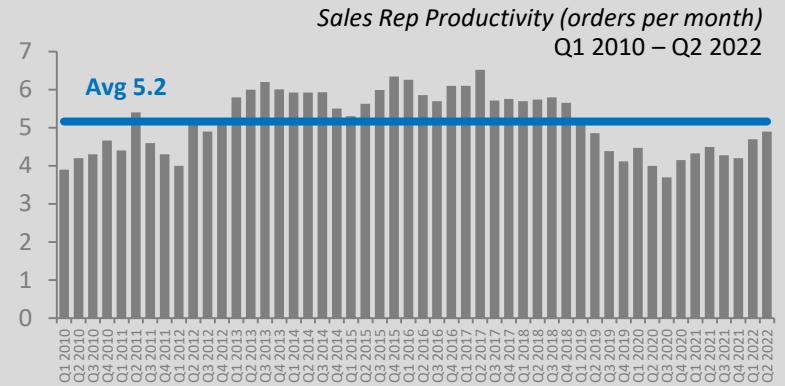


# highly focused sales organization

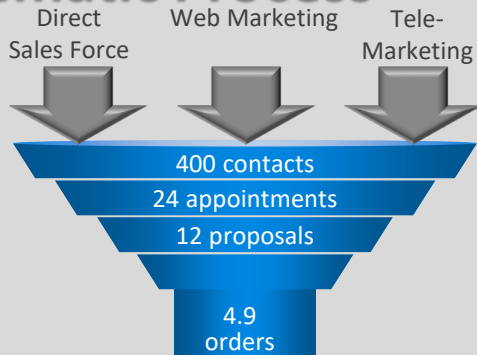
## Large Salesforce



## Consistent Productivity



## Systematic Process



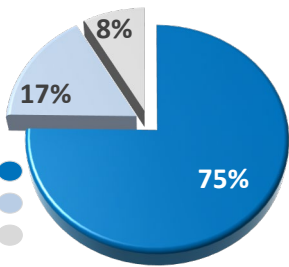
Salespeople typically win 40% of On-Net Proposals

## Salesforce Performance

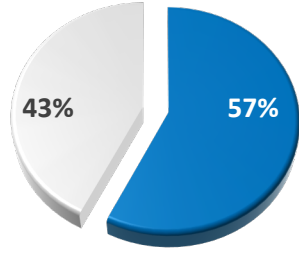
- Simple product: modest training investment
- Success at building the team
- Highly leveraged compensation

# business breakout

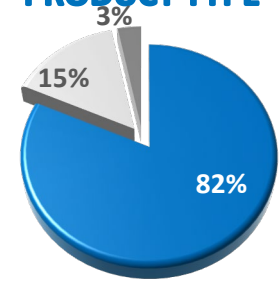
## GEOGRAPHY



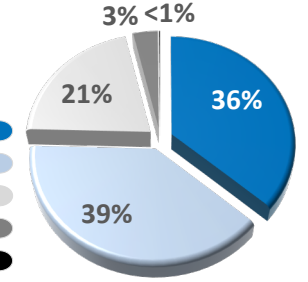
## MARKET SEGMENT



## PRODUCT TYPE



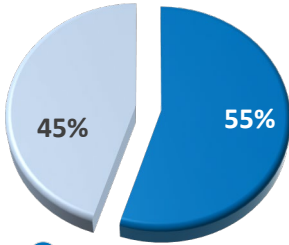
## ON-NET / OFF-NET



- On-Net Corporate
- On-Net NetCentric
- Off-Net Corporate
- Off-Net NetCentric
- Non Core

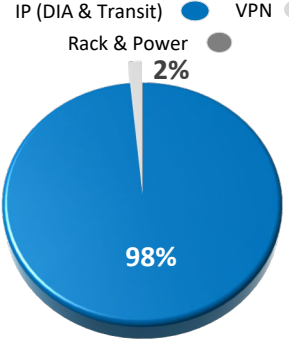
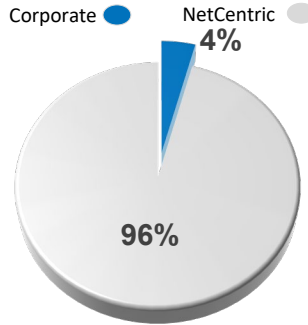
### REVENUE Q2 2022

- United States
- Europe
- Canada, South America, Asia & Africa

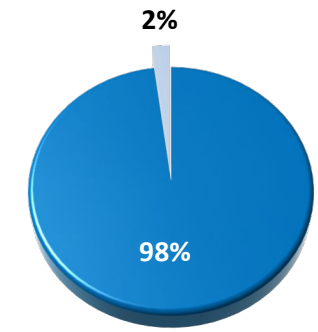


### TRAFFIC Q2 2022

- North & South America
- Europe, Asia & Africa

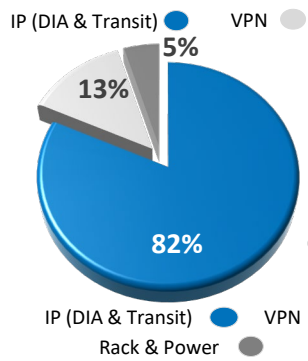
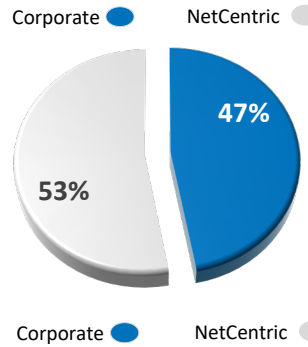
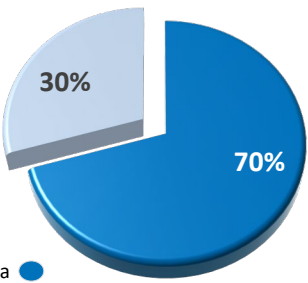


- On-Net
- Off-Net
- Non Core

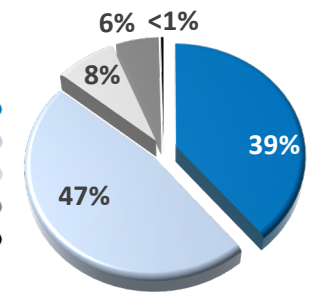


### CUSTOMER CONNECTIONS Q2 2022

- North & South America
- Europe, Asia & Africa



- On-Net Corporate
- On-Net NetCentric
- Off-Net Corporate
- Off-Net NetCentric
- Non Core



# broad, deep, scaleable network



- Interconnected with 7,685 access networks
  - 3,095 On-Net buildings
    - 59% multi-tenant office buildings (1,826)
    - 41% carrier neutral and Cogent data center buildings (1,269)
    - Agreements with 250+ building owners (REITs)
  - 53 Cogent data centers with ~600,000 square feet
  - Low cost network which is approximately 28% utilized
- 1,070+ metro networks; 16,800+ metro route miles; 40,500+ metro fiber miles
  - Over 61,000+ intercity fiber route miles
 

• North America	Up to 4,000 Gbps per city pair
• Europe	Up to 4,200 Gbps per city pair
• Transatlantic (Leased)	3,720 Gbps (8 Providers, 9 Cables)
• Transpacific (Leased)	920 Gbps (5 Providers, 7 Cables)
• Transindian (Leased)	800 Gbps (5 Providers, 3 Cables)
• Transcaribbean (Leased)	1,700 Gbps (3 Providers, 5 Cables)

# network architecture

Our network is ***facilities based***—  
IRUs on fiber &  
ownership of all  
optronics and  
routing  
equipment.

- Longhaul metro backbone is built from a diverse set of 301 IRU suppliers
- IRUs from 10 to 40 years; most are pre-paid and have diverse end dates
- O+M expenses are calculated by share of fiber pairs thereby reducing the cost to Cogent of maintaining a network
- Cogent's network is ring protected at Layer 3 (IP convergence)
- All transport is IP directly over DWDM and CWDM
- Cogent generally owns lateral connections from the metro rings to the building
- Cogent owns riser facilities in multi-tenant buildings
- Cogent owns 53 data centers and 203 hubs that house core network equipment

# cogent's network advantage

Cogent's network offers **substantial cost and operating advantages**

Choice	Implication
IP over DWDM	<ul style="list-style-type: none"><li>• Simple, predictable performance</li><li>• Lowest cost network</li></ul>
Single Vendor / Configuration	<ul style="list-style-type: none"><li>• 'Southwest Airlines' cost and operating advantages</li></ul>
LT Lease of Fiber Pairs	<ul style="list-style-type: none"><li>• Reduced capital intensity and operating costs</li></ul>
Ownership of lateral and riser facilities	<ul style="list-style-type: none"><li>• Sole fiber access to most corp. customers</li></ul>
Ring architecture to all on-net customers	<ul style="list-style-type: none"><li>• Industry leading SLAs for installation and performance</li></ul>
Narrow, simple product line	<ul style="list-style-type: none"><li>• Low cost support</li><li>• Reduced sales training and costs</li></ul>

# big, diverse & balanced global network

## Access to Business/Residential Customers Worldwide

- 45,300+ corporate connections primarily in North America
- In 1,826 On-Net MTOBs
- 7,977 Off-Net Buildings
- 1,462 On-Net Data Centers\*

## Eyeballs

## Leading Share of Content Providers

- OTT Media Services
- Gaming Providers
- CDN Networks
- ASP

## Content

## 'Network Effect'

*A growing portion of Cogent's traffic, currently 71%, originates and terminates on-net*

## Dense Global Footprint

- 1,462 On-Net Data Centers\*
- 217 Markets
- 51 Countries
- 7,685 Access Networks
- 24 Settlement Free Peers
- Tier 1 peering status

## Footprint / Network

\*These data centers are located in 1,269 buildings

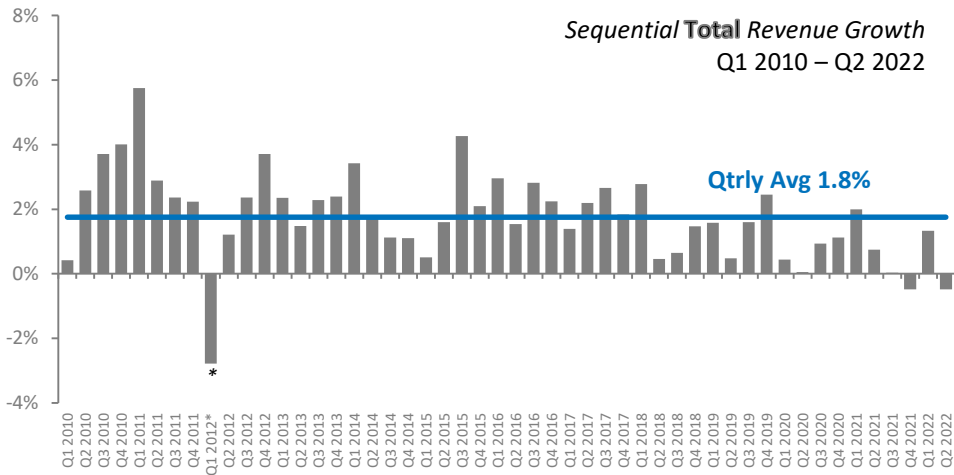
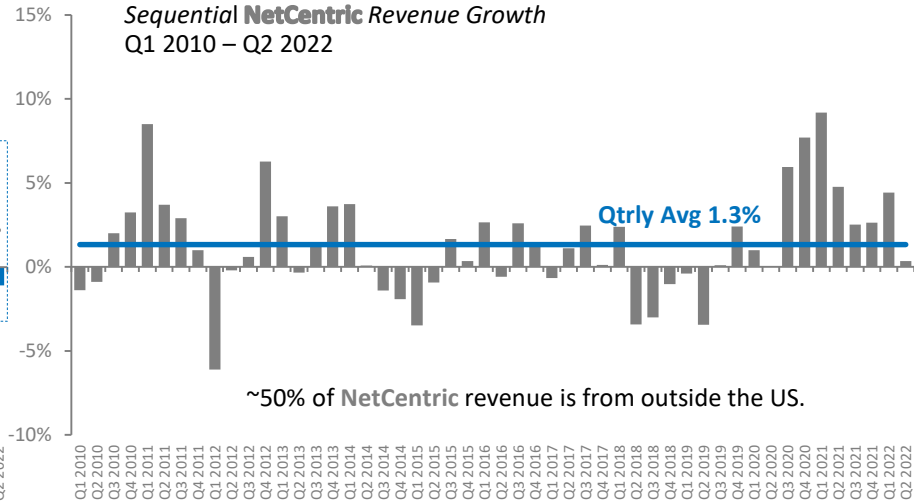
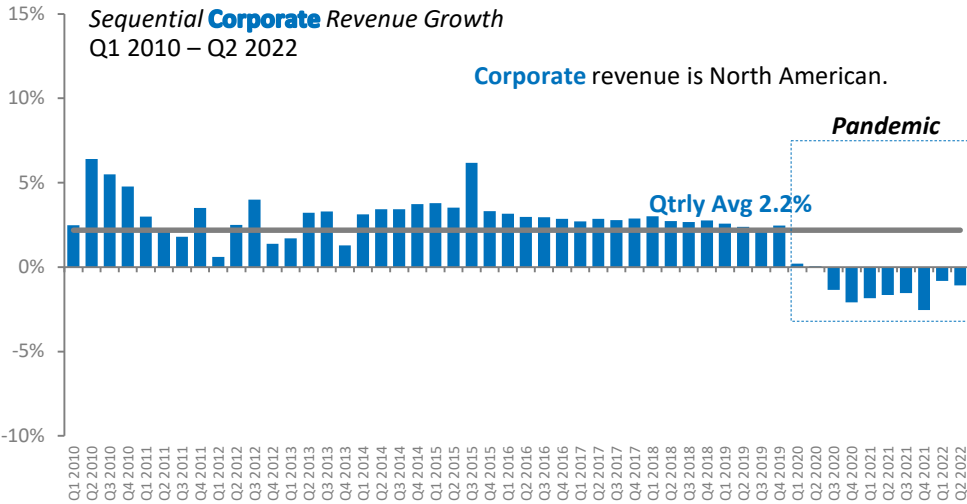
# proven integration execution

Cogent purchased  
**\$14 BILLION** of  
 original  
 investment for  
**\$60 MILLION.**

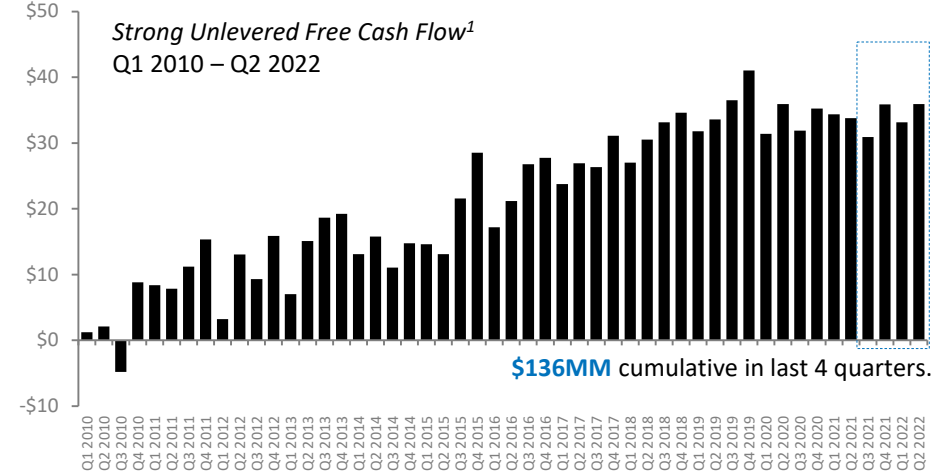
	Date	Original Investment	PP&E	Network	Peering	Customers	Building Access
NetRail	Sep 2001	\$180	\$35	✓	✓	✓	
Allied Riser	Feb 2002	\$590	\$335	✓		✓	✓
PSINet*	Apr 2002	\$5,180	\$2,175	✓	✓	✓	
(Fiber Network Solutions, Inc) FNSI	Feb. 2003	\$30	\$5			✓	
Firstmark	Jan 2004	\$1,100	\$560	✓		✓	✓
Carrier 1*	Mar 2004	\$1,035	\$535	✓			
UFO Group	Aug 2004	\$25	\$5			✓	
Global Access	Sep 2004	\$10	\$5			✓	
Aleron Broadband	Oct. 2004	\$200	\$5			✓	
Verio*	Dec 2004	\$5,700	\$390			✓	
<b>TOTAL (\$ in millions)</b>		<b>\$14,050</b>	<b>\$4,050</b>				

*\*Purchased the majority of assets of these companies.  
 This list does not include Applied Theory, FiberCity Networks, OnSite Access, Last Mile Connections, PacWest, and ANet.*

# revenue growth



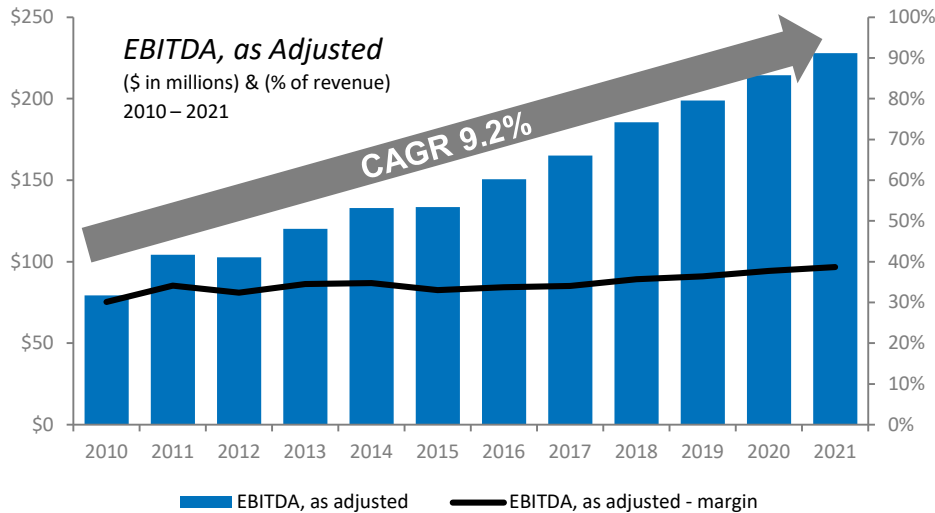
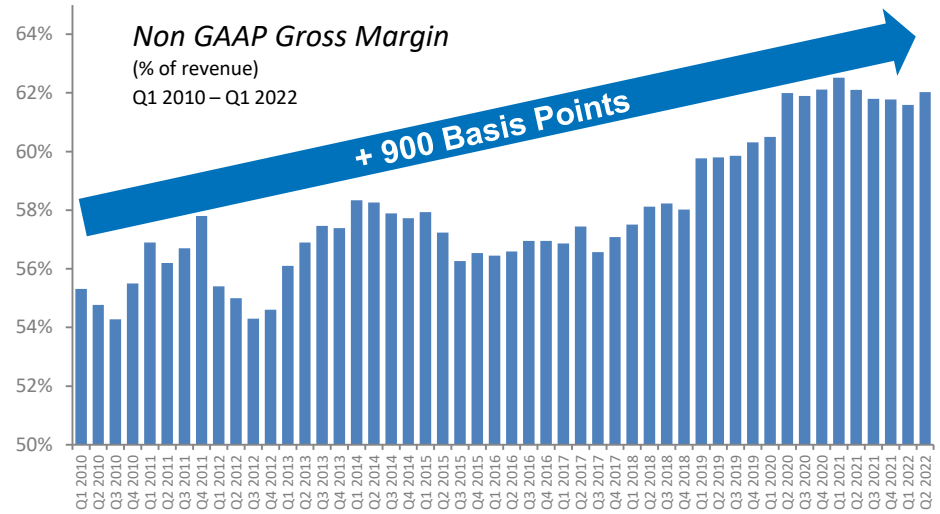
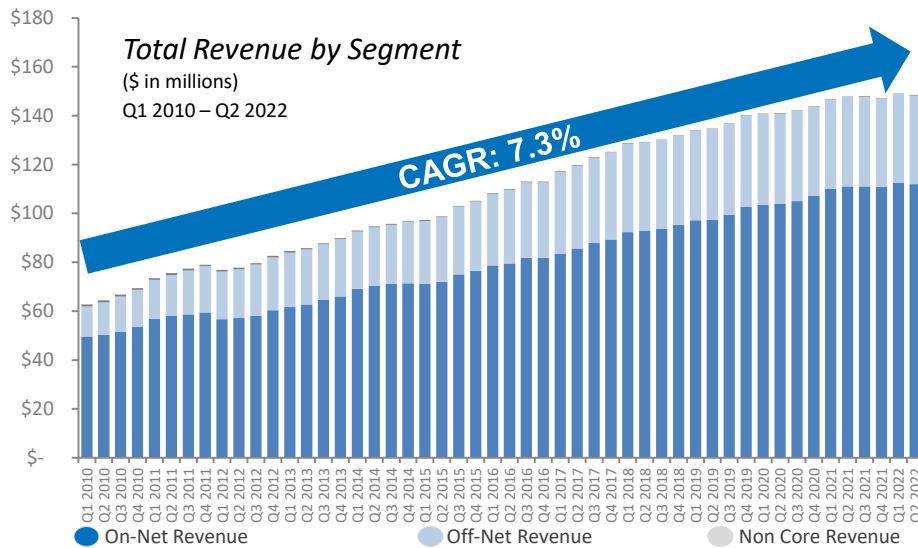
\*Loss of Megaupload



<sup>1</sup>Calculated as EBITDA (as adjusted) less CAPEX, which includes principal payments on IRU finance (capital) leases.

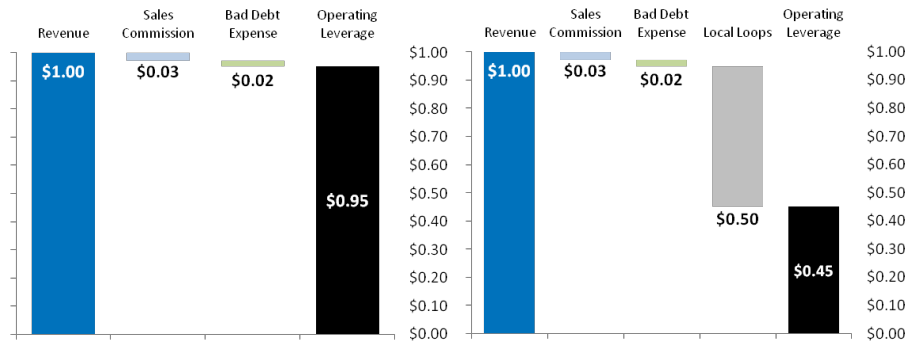


# historical & continuing margin expansion

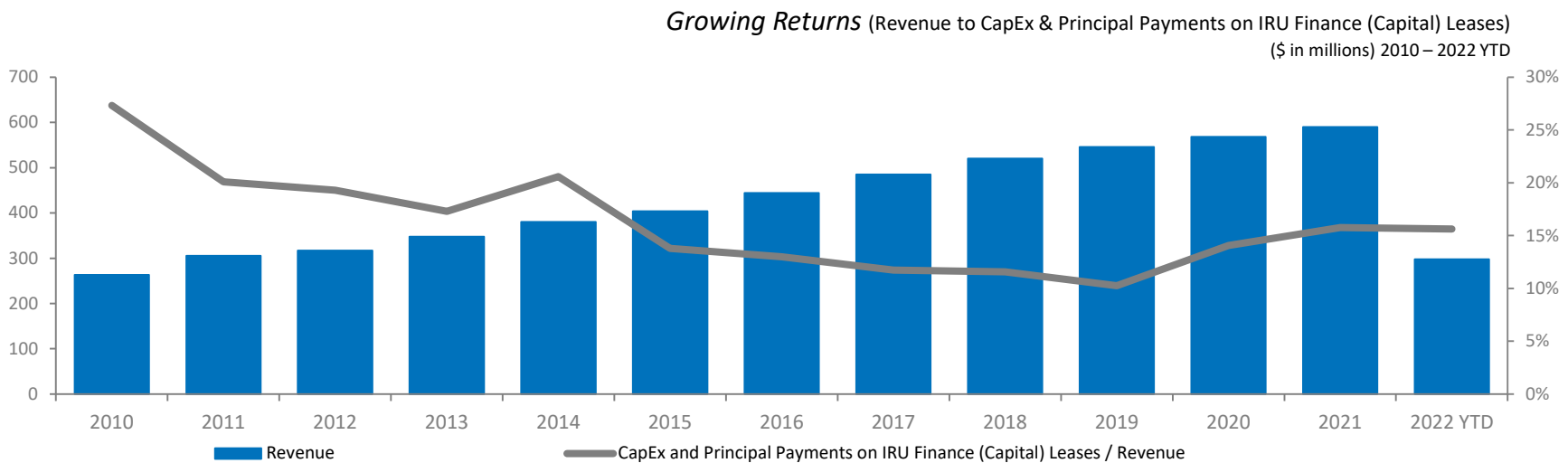
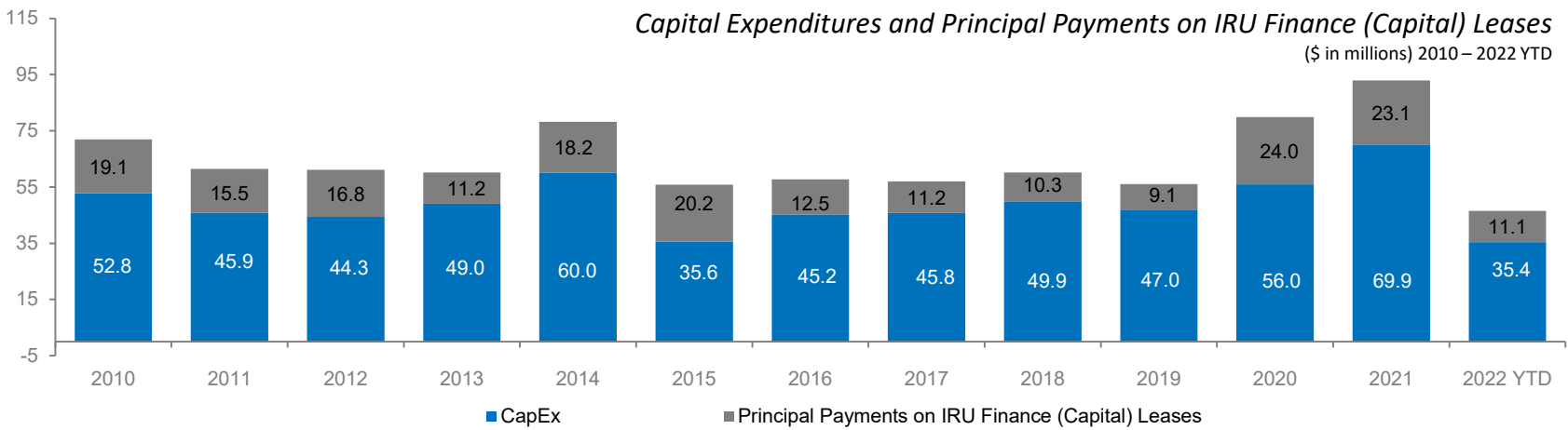


**On-Net ARPU = \$455**  
Q2 2022

**Off-Net ARPU = \$927**  
Q2 2022



# investing: increasing returns, demand driven, all funded internally



# highlights

## Q2 2022 RESULTS (\$ in millions)

	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Q1 2022	Q2 2022	Q/Q % Change	Y/Y % Change
On-Net Revenue	\$109.9	\$111.0	\$111.1	\$110.7	\$112.6	\$112.0	(0.6)%	0.8%
Off-Net Revenue	\$36.7	\$36.7	\$36.7	\$36.3	\$36.4	\$36.3	(0.3)%	(1.1)%
Non-Core Revenue	\$0.1	\$0.1	\$0.2	\$0.2	\$0.2	\$0.2	25.3%	38.8%
<b>Total Revenue</b>	<b>\$146.8</b>	<b>\$147.9</b>	<b>\$147.9</b>	<b>\$147.2</b>	<b>\$149.2</b>	<b>\$148.5</b>	<b>(0.5)%</b>	<b>0.4%</b>
Gross Profit (Non-GAAP)	\$91.8	\$91.8	\$91.4	\$90.9	\$91.9	\$92.1	0.2%	0.3%
<i>Gross Margin (Non-GAAP)</i>	<i>62.5%</i>	<i>62.1%</i>	<i>61.8%</i>	<i>61.8%</i>	<i>61.6%</i>	<i>62.0%</i>	0.4%	0.3%
<b>EBITDA</b>	<b>\$55.6</b>	<b>\$57.2</b>	<b>\$57.8</b>	<b>\$57.4</b>	<b>\$57.2</b>	<b>\$58.5</b>	<b>2.3%</b>	<b>2.2%</b>
<i>EBITDA Margin</i>	<i>37.9%</i>	<i>38.7%</i>	<i>39.0%</i>	<i>38.9%</i>	<i>38.3%</i>	<i>39.4%</i>	1.1%	0.7%
<b>EBITDA, as adjusted</b>	<b>\$55.6</b>	<b>\$57.2</b>	<b>\$57.8</b>	<b>\$57.3</b>	<b>\$57.2</b>	<b>\$58.5</b>	<b>2.3%</b>	<b>0.7%</b>
<i>EBITDA, as adjusted Margin</i>	<i>37.9%</i>	<i>38.7%</i>	<i>39.0%</i>	<i>38.9%</i>	<i>38.3%</i>	<i>39.4%</i>	1.1%	0.7%

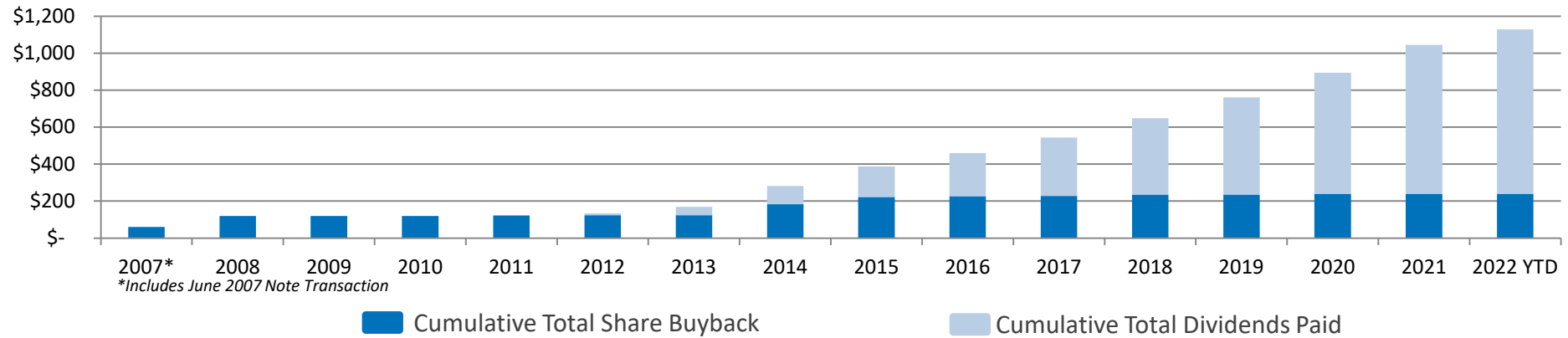
# highly disciplined allocator of capital

Cogent is  
focused on  
*driving*  
*profitability*  
and efficiently  
*allocating*  
*capital.*

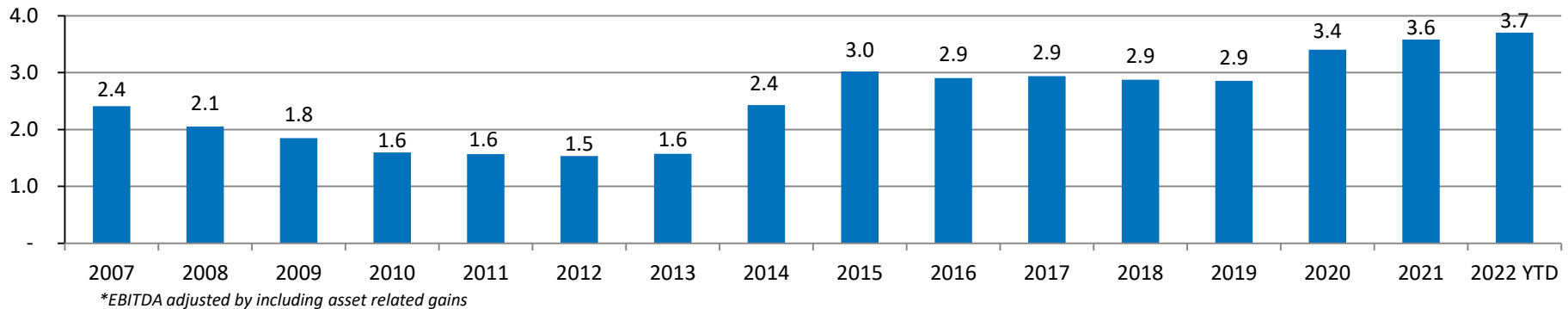
- *M&A Discipline:* Cogent has evaluated and passed on over 800 acquisitions since 2005.
- *Cost Discipline:* Cogent has improved its EBITDA and Adjusted Gross Margin consistently over 20 years.
- *Returning Capital:* Cogent has returned over \$1.1 Billion to shareholders since our 2005 public offering.
- *Dividend Record:* Cogent has increased its dividend for 40 straight quarters sequentially.
- Bought back over 10MM shares.
- *Management Ownership:* Senior Management owns approximately 11% of Cogent and gets compensated primarily in stock.

# consistent return of capital; modest leverage

Cumulative Total Return of Capital by type (\$M)



Net Debt/LTM EBITDA\*



# investment highlights

Cogent is a  
*leading global*  
Internet  
Service  
Provider.

- Fundamentals provide for continued, consistent growth and profitability
- Independent, low-cost international network
- Network footprint targeted at high traffic locations
- Substantial network capacity; very high operating leverage with low capital intensity
- Proven ability to grow top line and drive margin exposure and cash flow growth
- Very strong balance sheet with high levels of liquidity
- Experienced management team

cogent  
Smart People Buy Dumb Pipes

# Appendix

**Reconciliation of non-GAAP measures to the most directly comparable financial measures calculated and presented in accordance with GAAP**



## Non-GAAP EBITDA and non-GAAP EBITDA, as adjusted, reconciled to GAAP cash flows provided by operating activities

	<u>Q1 2021</u>	<u>Q2 2021</u>	<u>Q3 2021</u>	<u>Q4 2021</u>	<u>Q1 2022</u>	<u>Q2 2022</u>
<b>(\$ in 000's) – unaudited</b>						
Net cash flows provided by operating activities	\$47,106	\$39,749	\$47,418	\$35,984	\$49,411	\$34,403
Changes in operating assets and liabilities	\$(9,060)	\$2,352	\$(3,191)	\$7,607	\$(6,294)	\$5,108
Cash interest expense and income tax expense	\$17,504	\$15,080	13,526	\$13,819	\$14,038	\$18,946
<b>EBITDA</b>	<b>\$55,550</b>	<b>\$57,181</b>	<b>\$57,753</b>	<b>\$57,410</b>	<b>\$57,155</b>	<b>\$58,457</b>
PLUS: Gains on asset related transactions	18	0	0	0	0	0
<b>EBITDA, as adjusted</b>	<b>\$55,568</b>	<b>\$57,181</b>	<b>\$57,753</b>	<b>\$57,410</b>	<b>\$57,155</b>	<b>\$58,457</b>
<b>EBITDA margin</b>	<b>37.8%</b>	<b>38.7%</b>	<b>39.0%</b>	<b>39.0%</b>	<b>38.3%</b>	<b>39.4%</b>
<b>EBITDA, as adjusted, margin</b>	<b>37.9%</b>	<b>38.7%</b>	<b>39.0%</b>	<b>39.0%</b>	<b>38.3%</b>	<b>39.4%</b>

## Non-GAAP gross profit and non-GAAP gross margin reconciled to GAAP gross profit and GAAP gross margin

	<u>Q1 2021</u>	<u>Q2 2021</u>	<u>Q3 2021</u>	<u>Q4 2021</u>	<u>Q1 2022</u>	<u>Q2 2022</u>
<b>(\$ in 000's) – unaudited</b>						
Service revenue total	\$146,777	\$147,879	\$147,927	\$147,208	\$149,175	\$148,450
Minus - Network operations expense including equity-based compensation and including depreciation and amortization expense	79,062	78,276	79,254	78,985	80,137	79,585
<b>GAAP Gross Profit (1)</b>	<b>\$67,715</b>	<b>\$69,603</b>	<b>\$68,673</b>	<b>\$68,223</b>	<b>\$69,038</b>	<b>\$68,865</b>
Plus - Equity-based compensation – network operations expense	2,076	136	163	146	144	145
Plus – Depreciation and amortization expense	21,970	22,096	22,609	22,567	22,688	23,071
<b>Non-GAAP Gross Profit (2)</b>	<b>\$91,761</b>	<b>\$91,835</b>	<b>\$91,445</b>	<b>\$90,936</b>	<b>\$91,870</b>	<b>\$92,081</b>
<b>GAAP Gross Margin (1)</b>	<b>46.1%</b>	<b>47.1%</b>	<b>46.4%</b>	<b>46.3%</b>	<b>46.3%</b>	<b>46.4%</b>
<b>Non-GAAP Gross Margin (2)</b>	<b>62.5%</b>	<b>62.1%</b>	<b>61.8%</b>	<b>61.8%</b>	<b>61.6%</b>	<b>62.0%</b>

- (1) GAAP gross profit is defined as total service revenue less network operations expense, depreciation and amortization and equity based compensation included in network operations expense. GAAP gross margin is defined as GAAP gross profit divided by total service revenue.
- (2) Non-GAAP gross profit represents service revenue less network operations expense, excluding equity-based compensation and amounts shown separately (depreciation and amortization expense). Non-GAAP gross margin is defined as non-GAAP gross profit divided by total service revenue. Management believes that non-GAAP gross profit and non-GAAP gross margin are relevant metrics to provide to investors, as they are metrics that management uses to measure the margin and amount available to the Company after network service costs, in essence these are measures of the efficiency of the Company's network.

# ESG efforts

## Cogent is focused on *Environmental, Social, and Governance (ESG)*

*Cogent is focusing on its ESG performance and improving and broadening its disclosure:*

### *Environmental*

- Provided detailed performance characteristics and carbon footprint related to its Network Backbone
- Carbon emissions from Network Backbone declined in 2021
- 90% reduction in power used per Bit mile over the past 5 years.
- Nearing completion of a 1 megawatt solar facility in Pasadena, California

*Cogent ESG activity can be tracked on our website at [www.cogentco.com](http://www.cogentco.com)*

### *Social*

- Provided detailed strategies and disclosures about our capabilities and our engagement activities

### *Governance*

- Appointed a minority director to the Board of Directors in December 2021.
- Stockholders approved an increase to the size of the Board of Directors in May 2022, creating two new vacancies.
- The Board appointed a minority woman to fill one of the vacancies in May 2022, and a woman to fill the second vacancy in June 2022.